

# Investing in the long term

Alongside our ten operations in Kazakhstan and Russia, we are making good progress on our two major development projects, Amursk POX-2 and Veduga, and continue to invest in brownfield and grassroots exploration. We also have further growth opportunities on the horizon with a feasibility study planned next year for POX-3 in Kazakhstan.

10  
operations

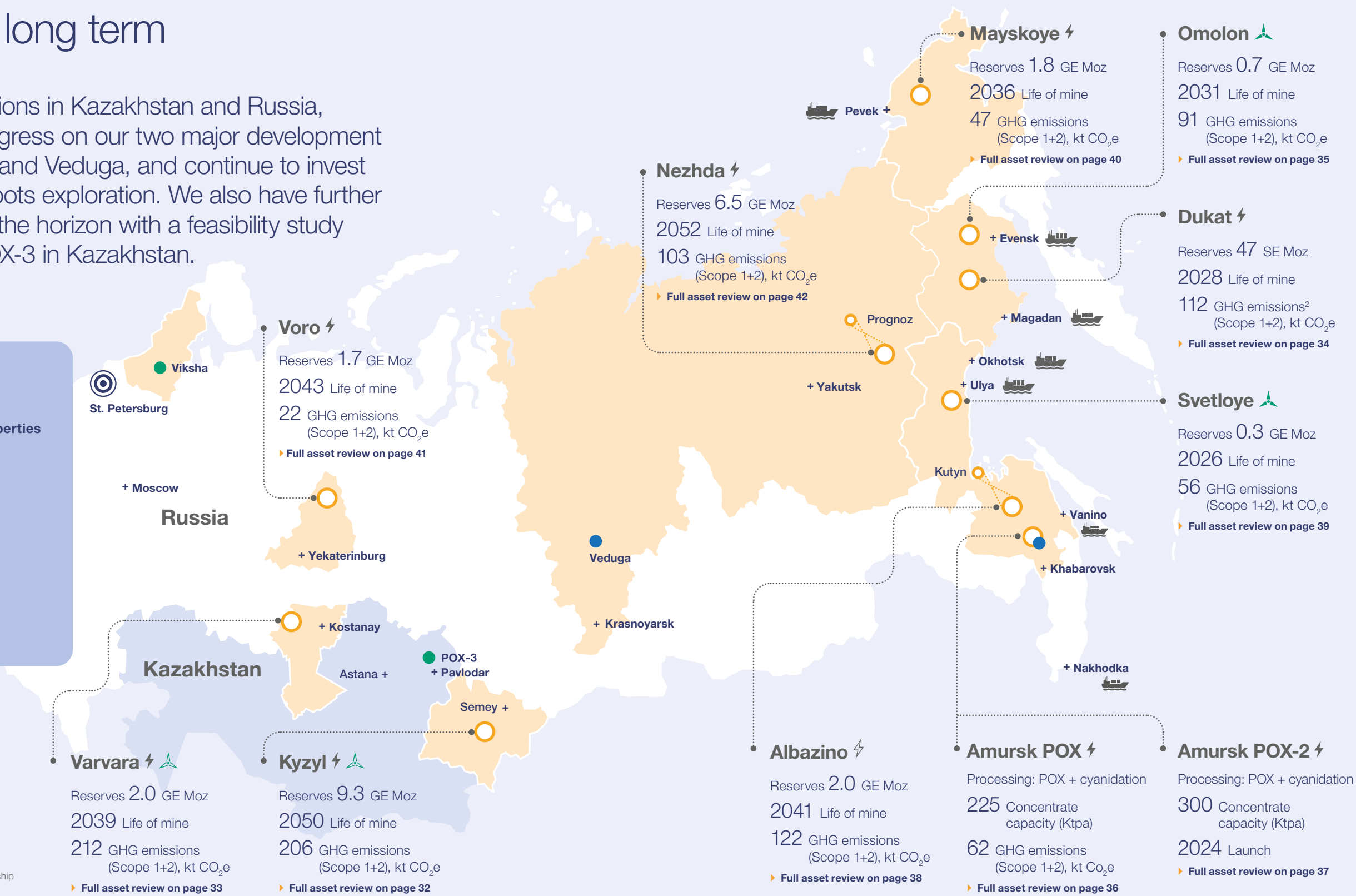
190  
licensed properties

11  
time zones

2  
countries

14,694  
employees

1 Ore Reserves in accordance with the Company's ownership equal to 59.45% comprise 2.4 Moz.  
2 Including Primorskye.



Key:

Operating mine

Development projects

Further growth opportunities

Competence centre

City/town

Sea port

Grid under construction

Grid access

Projected renewable energy sources

Renewable energy source

Find out more:

Dry tailings storage facilities projects, read more on page 75

GHG emissions reduction, read more on pages 13, 21, 45, 62, 72, 74

Green energy implementation, read more on pages 32, 34, 39, 41, 45, 62, 67, 72, 74

Biodiversity, read more on pages 45, 60

Charity, read more on pages 17, 18, 78, 87

Development projects

Veduga ⚡

4.0 Ore reserves (GE Moz)<sup>1</sup>

2043 Life of mine

2027 Launch

▶ Full asset review on page 43

Amursk POX-2 ⚡

300 Concentrate capacity (Ktpa)

2024 Launch

▶ Full asset review on page 37

Further growth opportunities

POX-3 ⚡

250-300 Concentrate capacity (Ktpa)

2028 Launch

▶ Full asset review on page 37